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In her 1997 article 'Scholarly Communication—Historical Developments and New Possibilities', Nancy Fjällbrant noted that "we are on the greatest change in scholarly communication and knowledge transfer the world has ever seen". 20 years later, the world of scholarly communications is still in a period of rapid change. I focused on one scholarly communication tool, the scholarly profile system, and examined first the theoretical possibility of this tool to replace scholarly journals (through the lens of Bijker and Pinch's social construction of technology) and then I interviewed users to examine uses, trends and issues with the scholarly profile system. I ultimately concluded that although the system is functional in the current climate of scholarly communications, it will have to answer questions about access, use and outcomes in order to continue meeting the needs of scholars and researchers.

Headings:

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A PROFILE OF SCHOLARLY COMMUNICATIONS INNOVATIONS: LOOKING AT THE FACULTY PROFILE SYSTEM AND ITS ROLE IN THE CHANGING WORLD OF SCHOLARLY COMMUNICATIONS

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1. Introduction

Sometime in 2015, the Wiggins Library at Campbell University received a request from a faculty member in the Health Sciences Department: would the library be willing to start and maintain an intuitional repository and faculty profile system? It was an unusual request for a library at a small, southern Baptist university in rural North Carolina to receive. However, within the context of current trends in scholarly communication, it was perhaps not an immodest one. Duke University, an R1university about an hour away, had both, and other research-oriented universities seemed to be picking up the trend. The technical staff at Campbell's Wiggins Library, with its recent push to establish a reputation as a serious research university in STEM fields, began examining ways to fulfill it. Although Campbell is somewhat late to jump on the wagon, it is only one of the more recent converts to a set of databases known as scholarly profile systems.

At its most basic, these scholarly profile systems are a collection of profiles of entities (faculty as well as departments and individual objects, such as scholarly works), that are connected with a specific ontology that allows the programmer to specify how these profiles are connected. The primary goal, as expressed on the Wiki page of one scholarly profile system (VIVO), is "sharing information about the research activities and outputs of university and government researchers around the world". As Givens, a

¹ "Short Tour: What's VIVO? - VIVO - DuraSpace Wiki."

librarian at Duke University expressed, a primary use of these scholarly profile systems is to enable researchers in different departments and institutions to connect with each other via these profiles, which highlight research interests and scholarly work.² This is a definite advantage at a time when researchers are being encouraged to pursue more multidisciplinary and interdisciplinary research. It also mimics wildly popular social media applications such as Facebook in its organization of information into profiles.

There are a number of scholarly profile systems, which vary in origin and purpose—some, like VIVO and Bepress' Digital Commons, are controlled by an individual institution. Other websites such as ResearchGate and Mendeley rely on individual scholars creating profiles and populating them. However, all of these new tools are readily available on the market, and advertise themselves as being poised to meet the changing communications needs of scholars and researchers. The first challenge for the librarian in charge of implementing a scholarly profile system is which path to take.

Fjällbrant takes the idea of the social construction of technology from two other researchers, Bijker and Pinch, and applies it to the field of scholarly communications.³⁴ She argues in her paper on the topic that scholarly journals, which had previously been the foremost method of scholarly communication, are currently failing to meet the needs of researchers and scholars. Using Bijker's concept of the social construction of technology, she argues that, since scholarly journals have been established by the field as being unable to meet current needs, a wealth of new tools will be developed and discarded, until another tool is found that meets the needs of the group as a whole—at

² Givens, Macklin, and Mangiafico, "Faculty Profile Systems."

³ Fjällbrant, "Scholarly Communication - Historical Development and New Possibilities."

⁴ Bijker, Hughes, and Pinch, *The Social Construction of Technological Systems*.

which point it will be adopted as the foremost method of scholarly communication. The wealth of tools and programs currently available for the purpose of scholarly communication make Fjällbrant's (and by extension Bikjer's) postulation prescient.

Although scholarly profile systems are only one of these tools, they are highly versatile and have potential to be paired with other programs to create a system that fulfills most scholarly communication needs.

My thesis examines how these scholarly profile systems meet the evolving needs of scholarly communication and if they may be poised to continue to do so in the future. Specifically, I looked at how these programs are seen and assessed by the academic institutions that use them. To that end I conducted a number of interviews with people currently running a scholarly profile system. I asked about their reasons for implementing the program, how it fits into their institution and fills established needs, and their perceptions of scholarly communication trends. I hoped to gather qualitative data from established users in order to determine general trends among users of scholarly profile systems, and perhaps trends in the field of scholarly communications as a whole, regarding the tools they are currently using and the tools they think they will use or need in the future. I then noted current trends and established future lines of research in the field of scholarly communications. Although I found that these profile systems were experiencing success in their original goals, there were several hurdles to be overcome if they were to adapt with the changing world of scholarly communications. These included grappling with resource differences, investigating who benefited, and examining what exactly is necessary for scholarly communications to change.

2: Literature Review

The emergence of the scholarly profile system is the result of numerous intersections, not only of scholarly communications trends, but also trends within society at large. Regarding scholarly communications, the rise of the internet means that we, as scholars and researchers, have changed the way that we acquire, organize and output information. It is hard to fully articulate the many ways in which the rise of the internet has shaped both scholarly communications and the greater world, but it is clear that the overall change is drastic. As one of the objectives of librarians, especially those in academic libraries, is to facilitate the acquiring and organizing of information, this means that the library profession must also change, to reflect these changes, and to encourage the use of tools that perform best.

One class of these tools is called 'research networking tools'—internet tools used to discover and organize scholarly information about not only information objects (such as articles), but also about people.⁵ Many of the tools recently developed for use in scholarly communications are either tools for research networking, or tools to facilitate research networking. For instance, institutional repositories are an attempt to gather all of an institution's scholarly output into one easily accessible and searchable place. The recent field of altmetrics builds off of traditional citation networks, in that it attempts

⁵ "Comparison of Research Networking Tools and Research Profiling Systems," *Wikipedia*, December 5, 2017,

https://en.wikipedia.org/w/index.php?title=Comparison_of_research_networking_tools_a nd_research_profiling_systems&oldid=813807364.

to measure the reach of a particular set of ideas. But altmetrics goes a step further in that it attempts to put a specific measure of reach and influence onto a scholar. Alongside these variations on research networking, there are scholarly profile systems, or faculty profile networks—the two terms are synonymous, as Givens explains in her work on Duke's VIVO implementation. 6 She defines these systems as those which "collect and store structured data about faculty publications, research and scholarly activities". This is a narrower subset than research networking, in that it is more structured, and also specifically refers to academic research. Many of these faculty profile systems, as the name might suggest, use 'profiles' of researchers, as well as research information, to organize their data. Although this definition has led people to call VIVO 'Facebook for academics', Carey disputes this. Instead, in his article on scholarly networking, he quotes an older VIVO plan which describes the tool as creating "a single point of access for scholarly communication". In this way, Carey hints at the potential use of VIVO, not simply as a research networking tool, but as a way to combine multiple tools and grant, as he says, a single point of access to scholarly research and networking.

This literature review goes briefly into the history of scholarly communication and the way that recent events have allowed for a variety of new tools to emerge. I will then discuss the serials crisis and the open access movement, to give further context to the ways that the internet has shaped current scholarly communications thought. I will then go into more detail about several tools concurrent to the faculty profile system, including institutional repositories, before ending with a general look at the current

⁶ Givens, Macklin, and Mangiafico, "Faculty Profile Systems."

⁷ "Faculty of 1000 and VIVO: Invisible Colleges and Team Science," accessed January 28, 2018, http://www.istl.org/11-spring/article1.html.

landscape of scholarly communications and how the concept of the scholarly profile system fits into this landscape.

2.1: The Field of Scholarly Communications

Although the specific idea of VIVO, and scholarly profile systems as a whole, is relatively new, the forces driving it are not. Nancy Fjällbrant states that scholarly communication, defined in her work as the way that researchers spread and share information, has been a known phenomenon since the rise of scholarly societies and journals in the 1700s.⁸ She cites David Kaufer and Kathleen Carley's book *Communication at a Distance* to describe reasons that researchers engage in this communication. These are: ownership of ideas, societal recognition of authorship, claiming of a discovery, and the establishment of an accredited community of authors and readers.⁹

Fjällbrant begins with the origin of the scholarly journal in the early 1700s and points out the ways that different methods of communication among scholars coalesced into a formal method of scholarly communication—i.e., the scholarly journal. The wider spread of journals helped to establish a community, as well as grant recognition to authors for specific achievements and discoveries. She goes briefly into the origins of copyright law, the establishment of faster printing presses, and the rise of scientific societies as additional catalysts for the rise of the journal. Ultimately, however, she argues that the journal article has outlived its usefulness in today's world. Fjällbrant's

⁸ Fjällbrant, "Scholarly Communication - Historical Development and New Possibilities."

⁹ Kaufer and Carley, *Communication at a Distance*.

conceptualization of the rise of the scholarly journal, and her prediction of its fall, is shaped by Bijker and the concept of the social construction of technology. Specifically, Fjällbrant relies on their idea that there are set stages to establishing technological solutions. The first stage is that, when a need has been expressed, a number of technological tools will be invented and become available. These tools will then be judged by the community as to how they best meet the expressed need. Ultimately, in Bijker and Pinch's work *The Social Construction of Technological Systems*, they imply that one superior technology will be widely used by society, and the rest will be discarded. 10 Fjällbrant incorporates the concept of social construction of technology with her historiography of the field of scholarly communication to state that, according to Bijker's and Pinch's theory, the scholarly journal was one option among many, but was then chosen as the most useful method of scholarly communication, based on the needs of researchers that Kaufer and Carley outlined. Because of the failures of these traditional methods of scholarly communication to meet the needs of today's scholars, Fjällbrant then argues that Bijker's notion of the social construction of technology has become newly applicable. She believes that there is an opening for different methods and technologies to rise to prominence, and a new form of scholarly communication to be established by the academy as a whole. That being said, few people have examined either the gap that Fjällbrant has postulated, or the ways in which the social construction of technology is playing out today. Fjällbrant places emphasis on the rise of the internet and the effect it has had of creating of new methods of publishing, which appears accurate 20 years on. This is, as I described earlier, important to note for how scholarly profile

¹⁰ Bijker, Hughes, and Pinch, *The Social Construction of Technological Systems*.

systems might potentially fit into Fjällbrant's concept of the social construction of technology. If we are to take Fjällbrant's theory at face value, these systems are currently one of many scholarly communication tools which have arisen to fulfill an expressed need. However, there are many tools currently available, some of which overlap or fulfill multiple needs.

2.2: Open Access

In her article, Fjällbrant had numerous thoughts on why journal articles have fallen by the wayside as an effective tool of scholarly communication. She argues that journal articles take too long to publish and thus potentially retard, rather than expedite, scholarly communication. She also cites issues with the notion of peer review as further making journals ineffective in refereeing scholarship. However, the main cause might be that the expense of these articles has risen. This means that libraries, which Fjällbrant acknowledge as facilitators of scholarly communication, are potentially unable to purchase and thus distribute important research. The exponential rise of the cost of journals is documented by Panitch and Michalak to have been about a 215% increase in price over 17 years. As they write, the situation is untenable. However, they list several possible solutions to the serials crisis and related concerns, all based around the idea of the internet as providing an open source of information. The most promising of these may be Open Access, which Panitch and Michalak define as an attempt to make scientific and scholarly information freely available via the internet.

¹¹ Judith M. Panitch and Sarah Michalak, "THE SERIALS CRISIS A White Paper for the UNC-Chapel Hill Scholarly Communications Convocation January, 2005."

Peter Suber, Director of the Harvard Office of Scholarly Communication, defines Open Access literature as being digital, online, free of charge and most copyright and licensing restrictions. 12 The raising of price barriers and permission barriers, as Suber states, are the key points that define open access, although there are numerous ways to raise these barriers.¹³ Open access (OA) requires a change in the concept of copyright within the world of scholarly journals, largely that authors retain some copyright over their articles. This, and a change in pricing and payment, tends to define open access. Suber states that there are two methods for open access, OA Journals ("Gold OA") and OA Repositories ("Green OA"). Journals that are open access have articles that are freely available to the public, rather than placed behind paywalls or only available through a scholarly institution such as an academic library. The most infamous way of enabling this is through author pay, where the author pays a fee to have their research disseminated in an OA journal. Although numerous authors such as Bohannon have dismissed such methods as opening the door to predatory publishing, Suber argues both that author pay models are not inherently predatory, and also that this is not the only method of ensuring open access articles. Although open access journals are important, particularly in response to the serials crisis and what many see as unethical business practices by established publishers such as Elsevier, there are others who argue that open access repositories are more important in disseminating and preserving scholarly work. Open access repositories are defined by Suber as places where scholars can make their research freely available to the world.¹⁴ Proponents argue that they contribute to the field of

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¹² Peter Suber, "Peter Suber, Very Brief Introduction to Open Access."

¹³ "Peter Suber, Open Access Overview (Definition, Introduction)."

¹⁴ Peter Suber, "Peter Suber, Very Brief Introduction to Open Access."

scholarly communications by bringing enhances exposure to researchers, while also having the potential to preserve these works and thus ensure a longer span of time where this research can be influential. But, although there has been research done on open access in general, and repositories in particular, it has not come to any grand conclusion. It is generally agreed that open access has the potential to allow for the field of scholarly communication to change, and to change in favor of libraries and academics. But there has not been much evidence to prove this. The articles that have looked at open access carefully and clearly have concluded that it requires more support and more followers to truly be established. But despite that, many proponents of open access are hopeful about the future of the movement. The idea of open access can be seen as a key proponent of several scholarly profile systems, such as ResearchGate and Academia.com, which encourage free sharing of academic articles by authors. The program VIVO goes a step further and is itself open source (a form of open access), with anyone able to access and download the code via the website Github.

2.3: Institutional Repositories

Much of scholarly communications has recently been focused on the promise of open access—specifically for academics, open access repositories. Open access repositories go hand-in-hand with another trend among scholarly communication, that of the institutional repository. Institutional repositories are defined by Raym Crow as 'digital collections capturing and preserving the intellectual output of a single or multi-university community'. Although they are not the same as OA repositories, institutional

¹⁵ Raym Crow, "The Case for Institutional Repositories: A SPARC Position Paper."

repositories could easily function as open access repositories. The difference is that institutional repositories do not necessarily have to function in a way that promotes open access by all, although they often do. They also tend to be linked to, as the definition states, one or more institutions. Crow states that institutional repositories can only successfully function if they are easily accessible and interoperable, thus laying the foundation for an argument that institutional repositories should be open access by default. He also writes that institutional repositories could elevate the prestige of universities or university systems, by directly tying scholarly output to the university brand and thus demonstrating the scientific and scholarly value that the university continues to hold. The open nature of institutional repositories could also widen readership of scholarly material, thus bringing allowing universities to claim to bring intellectual benefit not just to their direct users, but to a wider audience. Cullen and Chawner both argue that the greatest advantage of open access in general, including repositories, is the greater exposure that they could bring to academic scholarship.¹⁶

However, Cullen and Chawner also argue that many academics are unaware of or unwilling to contribute to an institutional repository, for a variety of reasons.¹⁷ They state that the early success of these repositories may have been due to the intake of previously published and easily available work, as well as motivated researchers and certain fields leading the way. Other academics who are more used to the traditional scholarship

¹⁶ Rowena Cullen and Brenda Chawner, "Institutional Repositories, Open Access, and Scholarly Communication: A Study of Conflicting Paradigms," *The Journal of Academic Librarianship* 37, no. 6 (December 1, 2011): 460–70, https://doi.org/10.1016/j.acalib.2011.07.002.

¹⁷ Cullen and Chawner, "Institutional Repositories, Open Access, and Scholarly Communication: A Study of Conflicting Paradigms"

methods, such as scholarly journals, may be unwilling to use an institutional repository to store their work. Additionally, Cullen and Chawner identify numerous points where lack of information or widespread misinformation may mean that scholars are unaware of the full benefits of a repository, believe that repositories will not benefit or may even actively harm their academic standing, or simply don't know how to go about using or depositing in one. Additionally, the survey of New Zealand universities that Cullen and Chawner conducted indicated that the main reason why academic faculty might contribute to a repository is not from self-motivation, but rather because they were asked by their institution to do so. Looking at Cullen and Chawner's conclusion, one might infer that increased use of institutional repositories might be stifled by the rigidity of the traditional university structure, perhaps especially by the tenure system. They also argue that many repositories lack a system of 'registration', identifying the owner of an intellectual property, and 'certification', establishing the quality of the research. They ultimately decide that repositories may be more successful if they instituted a process of peer review or an equivalent measure.

However, Crow, in his paper on institutional repositories, argues that institutional repositories can operate alongside traditional scholarly communication methods. ¹⁸ In fact, he argues that IRs should be presented to faculty as a complementary structure to traditional publishing methods, rather than their sole means of scholarly communication. The emphasis on wider readership could also be used to persuade reluctant faculty. But Crow also expressed hope that institutional repositories can also change the way that scholarship is produced, distributed and stored, thus potentially breaking the hold of

¹⁸ Raym Crow, "The Case for Institutional Repositories: A SPARC Position Paper."

commercial publishers on scholarly communication. Beyond Crow's arguments for the present value of institutional repositories, Lundell argues that institutional repositories could be ideally placed to offer long-term preservation of scholarly objects. ¹⁹ Therefore, the value of the institutional repository is not only that it collects scholarly work in one distinct place, but that it is in a position to preserve this work. Cullen and Chawner echo this, stating in their conclusion that despite tepid acceptance by academics, institutional repositories are valuable for the pressure they place on traditional publishers. Additionally, by allowing for open access—including long-term preservation of work institutional repositories have the option to provide more content for a longer period of time. One concern in the age of the internet is that publishers do not necessary promise constant availability or access to a journal or article. Access to an article could easily be lost if a URL changes or a document becomes corrupted. In contrast, many institutional repositories have systems in place to ensure that the document remains uncorrupted and the access constant. Compared to scholarly journals, however, which originated in the 1700s, institutional repositories are a recent addition to the field of scholarly communications, and the power for these repositories to shape the field may be some time away. It seems more likely that IRs will be one of a number of new programs—or rather, tools—to influence the field, much like scholarly profile systems. Another such tool, which fits well with the widespread reach of institutional repositories, is the notion

of an impact factor.

¹⁹ Lundell, "Institutional Repositories as Infrastructures for Long-Term Preservation."

2.4: Impact Factor and Metrics

The notion of the impact factor began in the early 20th century, but as Pendlebury notes, this concept was actualized in 1963 by Eugene Garfield.²⁰ It was originally meant to show which journals were most influential in their various fields of scholarship. The impact factor was designed to assess research in various fields based on data such as citation information. As time went on, however, Pendlebury notes that the concept of the impact factor shifted from measuring only journal statistics to being applied to individual papers and authors. Pendlebury marks 2004 as a year of 'sea change', as Google and Elsevier adopted methods of gauging impact metrics, and programs such as Google Scholar to do this. Since this time, the field of bibliometrics, or the study of citation analysis, has expanded to use different data than Garfield originally included, and different programs to calculate these different values. In many cases, these are used to 'score' individual papers and scholars. However, Pendlebury warns that numbers alone are a dangerous way to gauge quality, as numbers 'have the appearance of being authoritative' when other methods might present a more nuanced view. Despite this warning, Roemer and Borchardt write that the field of bibliometrics has only become larger with the rise of the internet.²¹ In fact, Roemer states that the different methods of scholarly communication arising from the internet, such as blog posts and social media, have brought about a related field to bibliometrics, altmetrics. The difference between the two is that while bibliometrics tends to focus on traditional methods of citation in order to gauge impact, altmetrics attempts to gauge impact through a variety of means, such as

²⁰ Pendlebury, "The Use and Misuse of Journal Metrics and Other Citation Indicators."

²¹ "From Bibliometrics to Altmetrics."

social media mentions. In short, while bibliometrics focuses on the measuring of formal methods of scholarly communication, altmetrics attempts to measure both formal and informal methods.

In truth, the very field of altmetrics is indicating a narrowing of the differences between formal and informal scholarly communication. Formal scholarship, as defined by Barjak, is impersonal and takes place largely through monographs and journal articles.²² Informal scholarly communication, to contrast, takes place within networks of scholars and involves personal relationships wherein scholarly information is exchanged. Fjällbrant, in her discussion of scholarship in the early 1700s, distinguished between the informal letter-writing that scholars practiced and the more formal business of articles and scholarly.²³ But Barjak argues, in contrast, that it is impossible to view formal scholarship methods without an understanding of the informal processes that shaped them. As an example he brings up concepts such as the 'invisible college'—a term used to describe the informal networks of similarly research-minded peers, usually occurring in reference to academia.²⁴ Although Barjak hypothesized that the rise of the internet would equalize information access, he discovered that the internet in fact largely upheld existing communication structures already occurring within networks of academic scholars. Barjak also noted that although scholars who were deeply involved in formal

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Franz Barjak, "The Role of the Internet in Informal Scholarly Communication - Barjak
 2006 - Journal of the Association for Information Science and Technology - Wiley
 Online Library."

²³ Fjällbrant, "Scholarly Communication - Historical Development and New Possibilities."

Franz Barjak, "The Role of the Internet in Informal Scholarly Communication - Barjak
 2006 - Journal of the Association for Information Science and Technology - Wiley
 Online Library."

academic processes tended to be less involved in informal communication methods, those who were moderately involved in formal methods were also more involved in informal structures. This seems to indicate that, although there is something of a bell curve, most scholars who are involved in formal methods of scholarship such as paper-writing are also invested in informal methods, such as Twitter.

In line with Barjak's examination of the internet and scholarly communication, Sugimoto argues that the field of altmetrics is entirely reliant on the new development of social media and other networking tools.²⁵ She also argues that altmetrics is essentially a method of gauging 'returns' for investment into research for various stakeholders, hence the popularity and widespread use of altmetrics to gauge academic reach. But she also notes discrepancies in altmetric aggregation—for instance, she points out that sites which use DOIs (Digital Object Identifiers) to identify different journal articles might miss articles published without DOIs, typically in the social sciences and humanities. Similarly, different academic disciplines such as the sciences might place more emphasis on altmetrics. This echoes findings by Cullen and Chawmer regarding questions of which academics are more invested in depositing in intuitional repositories.²⁶ But Sugimoto also warns that the technological field is changing so quickly as to possibly render her hypothesis void within the next few years. In her analysis of social media scholarship, she provides a breakdown of different 'groups' of sites or programs and how they are being used by academics. Sugimoto lists the scholarly profile system VIVO alongside Facebook and Academia.edu as a social networking site, which she defines as web-based

²⁵ Sugimoto et al., "Scholarly Use of Social Media and Altmetrics."

²⁶ Cullen and Chawner, "Institutional Repositories, Open Access, and Scholarly Communication."

services that allow users to create public or semi-public profiles, articulate other users with which they have connections, and view and traverse their lists and others made within the system. These sites, she noted, are not only used to find and connect with other researchers, but also used by academics for professional branding. The use of these sites, then, is perhaps not so much dedicated to professional reviews of articles, so much as individual promotion and professional identity formation.

One scholarly profile system in particular highlights this use as a 'business card'. ORCID is a program which functions like Google Scholar or ResearchGate, in that it encourages scholars to input their research information and display it within a profile. However, the main feature of ORCID is that it grants every researcher who registers a unique ID number. In this way scholars can be more immediately identified and differentiated. This functions also as a URL that brings the user to the researcher profile page.²⁷ This is a unique solution to one of the problems that Google Scholar, for instance, faces—the need to differentiate different researchers, and the potential difficulty in doing so. It also would then make altmetrics more reliable and therefore more useful. But ORCID has flaws—namely, that users must register and input their own information. In addition, as controversial as notions such as altmetrics are, there is little research done into whether a scholar tweeting more will truly lead to greater exposure of their work. Before one dismisses or embraces altmetrics, more research should without doubt be done. There are questions about the reliability of several sites known for aggregating altmetrics. But, perhaps combined with other tools, they could be of some use.

²⁷ Akers et al., "ORCID Author Identifiers."

2.5: The Landscape of Scholarly Communications

In the previous sections, I have laid out brief descriptions of the previous methods of scholarly communications, the open access movement and its contributions to recent changes in scholarly communications, and finally two tools, institutional repositories and altmetrics, which are directly tied to changes in the field of scholarly communications. If we were to return to Bijker's social construction of technology theory, one of these methods of facilitating scholarly communication will ultimately triumph over the others. Fjällbrant notes that some characteristics may be seen as vital—for example, in any discussion of scholarly communications one of the main issues is the dissemination of ideas and articles.²⁸ But, as Fjällbrant continued to note, there were several easily described needs that were easily answered by the emergence of the scholarly journal. Other methods, such as the passing around of relevant scholarly work, were simply insufficient.

Although the main objectives of scholarly communication—ownership, recognition, acknowledgment, and the formation of a community are the four that Fjällbrant notes—are still present, there may be different ways that they play out, or additional needs that are present in our current scholarly communication landscape. For instance, preservation of ideas may be a need that is newly relevant, since the internet is a far more quickly changing environment than a paper journal. What's also notable, looking at the array of tools which have cropped up, is the diversity of the needs they

²⁸ Fjällbrant, "Scholarly Communication - Historical Development and New Possibilities."

serve. Institutional repositories, altmetrics aggregators and scholarly profile systems all have very different structures and uses. Unlike the examples Fjällbrant notes as prejournal methods of scholarly communications, there seems to be a very diverse set of needs to be met. Ultimately, although I still believe that Bijker's theory of the social construction of technology will hold true, I believe the true successor to the scholarly journal will be, not one tool, but numerous interconnected tools.

For instance, Givens et al. suggest institutional repositories will operate best alongside complementary programs such as scholarly profile systems. Givens relies on findings by Gibbons and Foster on faculty reactions to institutional repositories. In their research they found that one of the key services faculty wanted an IR to provide was that other people were able to consistently find and use the research they were placing in them.²⁹ Givens argues that pairing a repository with a scholarly profile system may be an ideal solution. They are designed in such a way that each faculty member has a 'profile' through which their scholarly work can then be accessed. This, Givens seems to argue, can give a wider scope and context to scholarly work stored in an institutional repository.

To argue her point about the necessity of scholarly profile systems, Givens tells the story of Duke's attempt to set up a coalition of scholars wanting to contribute after the earthquake in Haiti in 2010. Givens says that this attempt to create a Humanities lab failed miserably, largely due to the Duke scholars' inability to find peers with relevant research interests or scholarly publications that they did not already know within a specific discipline. Givens' claim that many professors do not know what their peers in

²⁹ Foster and Gibbons, "Understanding Faculty to Improve Content Recruitment for Institutional Repositories."

the next office over are doing might be a stretch. But by using the example of the failed humanities lab, Givens paints a compelling picture of need: academics and researchers willing to reach out and create interdisciplinary coalitions, but lacking the basic tools to even find interested peers to do so. The thought behind the emerging field of Digital Humanities is partly that academia is not solidly rooted in past practice and tradition, and that the inclusion of new technology and processes can provide insight and new approaches that would be previously unthought. If the goal of the librarian is to provide academics and researchers with the resources they need to output scholarly research, then librarians must also reckon with these new tools and approaches, and provide the best resources possible. It would be easy for Givens to argue that there is one best resource available, but that would go against the primary argument of her entire article—that neither IRs nor scholarly profile systems will function as well without the other. Her article does not entirely refute the social construction of technology theory, but it does present the contrasting idea that the best tool may not simply be one tool, but a series of interconnected ones.

Givens does tend to automatically assume that libraries are the best positioned to provide information management services along the lines of scholarly profile systems—or, to quote the article, she argues that libraries are 'central to the implementation and management of faculty profile systems at many universities'. Part of this does seem to stem from the above argument: that if researchers need new tools, and the librarian's duty is to provide all the tools and resources necessary for the researcher, then the librarian must also be prepared to find and implement new tools for the use of the researcher. Her point also stems from the involvement of libraries and librarians with institutional

repositories. Givens points out that libraries already do much of the work of operating, maintaining and making an Institutional Repository useful. If faculty profile systems are a co-program with Institutional Repositories, which libraries already operate, then it makes some sense for libraries to also take over the management of these scholarly profile systems. More broadly, Givens implies that libraries are already doing a good deal of work relevant to scholarly communications. Beyond simply offering resources to faculty, the serials crisis seems to have inspired many libraries and universities as a whole to take a more direct role in managing research materials. Profera et al. argue this further, that the role of libraries is to provide access to scholarly materials.³⁰ They argue that to fulfill this, libraries must become more actively user-centric. The basic premise of Givens is that libraries are best positioned to recognize a need of scholars for greater materials and resources, including ways of connecting with other scholars and greater access to articles. Therefore, libraries are also best positioned to meet a need, whether by institutional repositories, faculty profile systems, or anything else. This is also emphasized by the longstanding position of libraries as a 'middleman' between publishers and scholars, and their role in both facilitating research and providing access. Givens does not make it absolute that libraries must provide this service. However, it fits within what many libraries are already providing to their patrons. In addition, many tools such as institutional repositories are specifically tailored to be used by academic institutions, by knowledge managers such as librarians.

³⁰ Profera, Jefferson, and Hosburgh, "Personalizing Library Service to Improve Scholarly Communication."

2.6: Conclusion

The notion of the scholarly profile system is a product of many centuries of scholarly communication work, as well as more recent technologically driven changes to the field. It has roots in the sudden explosion of social media sites and their rising prominence in the academic world. It also can be connected to the emergence of the field of altmetrics and its renewed importance to today's scholars. Finally, these systems are also an outgrowth of the 'serials crisis', as Givens claims it can be ideally paired with institutional repositories.³¹ These came about as a direct result of the rising cost of journal articles, and the open access movement, which encourages universities to take charge of storage and dissemination of articles via openly accessible intuitional repositories. As mentioned, the scholarly profile system is one of several tools for 'research networking', or the finding of not just information objects, but scholars and researchers. Givens argues that these scholarly profile systems work well with institutional repositories, and the faculty profile system can be used as a tool for measuring altmetrics, a way of formally measuring the output of scholars and researchers. But scholarly profile systems, in order to be a successful tool for scholarly communication, must also function within the four areas that Fjällbrant mentions as important. They must acknowledge ownership of ideas, allow for societal recognition of authorship and/or the claiming of a discovery, and work to enable an established community of authors and readers.³² The success of various scholarly profile systems and related systems in these efforts.

³¹ Givens, Macklin, and Mangiafico, "Faculty Profile Systems."

³² Fjällbrant, "Scholarly Communication - Historical Development and New Possibilities."

3: Program Overview and Comparison

Although I have been discussing scholarly profile systems in a general sense, there are numerous programs which fit that descriptor but operate in different ways. As Fjällbrant predicted, the 'opening' of the world of scholarly communications has allowed multiple different websites and scholarly communication tools to be created and used.³³ Sugimoto, as previously mentioned, examines these tools and divides these tools by function and by specific label. Her categories include social media sites, resource management sites, data sharing sites, and other sites devoted to internet activities such as blogging or wiki pages. However, she ignores that several of these tools overlap into different spheres.³⁴ For instance, she lists the scholarly profile system VIVO as a social media site, since it focuses primarily on social interactions. But it is also a potential aggregator of citations and citation metrics, and can be combined with an institutional repository to act as a resource management system. The VIVO website classes itself as "an open source, member-supported application that enables the discovery of research and scholarship across disciplines at a particular institution". 35 Although the mission is somewhat vague, there are several foci: interdisciplinary research, discovery, and a focus on the institution. This does little to differentiate this particular program from any other scholarly profile system. Table 1 lists different scholarly profile systems and examining

³³ Fjällbrant.

³⁴ Sugimoto et al., "Scholarly Use of Social Media and Altmetrics."

^{35 &}quot;VIVO | Connect - Share - Discover."

the different uses and functions that they have. This includes not only VIVO, but other programs such as Bepress and Pure, as well as websites such as Academia.edu and ResearchGate

3.1: Social Media Tools

Alongside VIVO, Sugimoto lists several general social media sites (Facebook, Google+, LinkedIn) and several more academic (Academia.edu, ResearchGate). All of these sites have users construct a profile, determine links of connections, and traverse these links between profiles.³⁶ Table 1 shows the programs that Sugimoto describes as social media tools, although we can see from the chart that there are three major camps. Facebook and Twitter (which Sugimoto describes as a microblog site) can be used for interactions of all kinds. Academics might utilize them for scholarly networking, but that is not their intended purpose. Academia.edu, ResearchGate and ORCID are different, in that their aim is specifically scholarly. All of these encourage scholars to make their own profiles—Academia.edu and ResearchGate also encourage scholars to upload PDFs of their work. ORCID instead assigns researchers a unique ID number for use identifying their scholarly work around the web. But for these sites, the scholar must go in and personally create a profile, and it is their responsibility to list citations and upload files. The third camp, then, holds VIVO, Bepress' Expert's Gallery, and Pure. The Experts Gallery and Pure are both owned by Elsevier, but the two programs have different goals. The Experts Gallery, although it can potentially stand alone, is primarily meant to act as an access point to the institutional repository.

³⁶ Sugimoto et al., "Scholarly Use of Social Media and Altmetrics."

Table 1: Social Media and Profile Tools

	Academic?	Purpose?	Types of	Other
			profiles?	Tools/Actions?
VIVO 37	Yes	Scholarly	Personal,	Can link to
		networking	institutional and	citation tools,
			object profiles	Institutional
				Repositories
ResearchGate 38	Yes	Scholarly	Personal	Also used to
		networking	profiles	source research
				papers and articles
Academia.edu 39	Yes	Scholarly	Personal	Also used to
		networking	profiles	source research
				papers and articles
ORCID ⁴⁰	Yes	Scholarly	Personal	Assigns researcher
		networking and	Profiles	unique ID number
		identification		
Facebook 41	No	Social	Personal	Associated chat
		networking	profiles	services
LinkedIn 42	Can be used as	Professional	Personal or	'Apply with
	such	networking	employer	LinkedIn' button
			profiles	on job listing sites
Expert's Gallery 43	Yes	Scholarly	Personal	Add-on to Digital
		networking	profiles	Commons
				institutional
				repository
Pure 44	Yes	Scholarly	Personal,	Link out to other
		Networking and	organizational	sites, lists metrics
		Metrics	profiles	

³⁷ "VIVO | Connect - Share - Discover."

³⁸ "ResearchGate | Share and Discover Research."

³⁹ "Academia.Edu | About."

⁴⁰ orcid_about, "Our Mission."

^{41 &}quot;Facebook."

⁴² "About LinkedIn."

⁴³ "Why Expert Gallery Suite."

⁴⁴ "Pure | Helps Research Managers at Your Institution | Elsevier Solutions."

I was unable to tell whether Pure included PDF links to articles, but it is heavily focused on metrics—it lists citations, tweets, and aggregates information from other sites which measure article metrics. Pure and VIVO both contain multiple profile types. Although we see that these programs all fulfill Fjällbrant's requirement of a creation of a societal network, there are other factors to consider, such as dissemination of ideas and acknowledgment of ownership.

3.2: Resource Management Tools

Academics besides Sugimoto have argued that ResearchGate and Academia.edu serve a similar purpose to institutional repositories, in that they aggregate and disseminate papers. Academia.edu specifically says on their 'About' page that their mission is to assist researchers in sharing their scholarly work. While ResearchGate is less clear, they do claim that their mission is to help researchers read and discuss the papers they need to. ResearchGate also has as a stated advantage exposure of research papers to the wider world. Both also offer as a product analytics and metrics of the researcher's work. Lovett wrote that sites such as ResearchGate share a stated objective with institutional repositories, and were at potential risk of 'poaching' papers and researchers who should have instead subscribed to the IR. However, in her research she in fact found that the professors who uploaded papers on ResearchGate tended to also deposit their papers in the institutional repository. The emphasis, it seemed, was not on one website over the other, but rather on the sharing of research with the wider world.

⁴⁵ "Academia.Edu | About."

⁴⁶ "ResearchGate | Share and Discover Research."

⁴⁷ Lovett et al., "Institutional Repositories and Academic Social Networks."

However, there is a downside to sites such as ResearchGate and Academia.edu—Jamali found that over half of the research articles uploaded on ResearchGate violated copyright laws. 48 After further investigation he determined that many of these copyright violations were because authors uploaded the publisher's version of their articles, rather than the pre-publication copies. Jamali concluded that these violations could be largely due to ignorance of copyright law, rather than a deliberate break of copyright law. 49 Despite this, ResearchGate has recently drawn the ire of a group of publishers including Elsevier, who have insisted that ResearchGate take action against articles published from in their journals that are in violation of copyright.⁵⁰ Institutional repositories may ultimately be a more successful venture, as they are not typically researcher-driven, but instead use librarians as gatekeepers. However, there is an element that ResearchGate and Academia.edu have that most IRs do not, and that is metrics. Despite Pendlebury's warning about the seeming authority of numbers, bibliometrics and altmetrics are on the rise.⁵¹ ResearchGate and Academia.edu echo the trend by offering metrics on articles uploaded.⁵² Other companies and programs have joined in to offer citation metrics and reference management. Mendeley is less of a website than a downloadable app, which is used on an individual basis by researchers. In addition, Mendeley offers papers by the same method as ResearchGate and Academia.edu, researcher submission.⁵³ SCOPUS and

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⁴⁸ Jamali, "Copyright Compliance and Infringement in ResearchGate Full-Text Journal Articles."

⁴⁹ Jamali.

⁵⁰ "Publishers Push ResearchGate Harder in Copyright Battle."

⁵¹ Pendlebury, "The Use and Misuse of Journal Metrics and Other Citation Indicators."

^{52 &}quot;ResearchGate | Share and Discover Research"; "Academia.Edu | About."

^{53 &}quot;Mendeley - Reference Management Software & Researcher Network."

Web of Knowledge are owned by publishers, Elsevier and Reuters respectively.⁵⁴ In Table 2 below, I have noted some of the features that each resource management system offers, and attempted a comparison between them.

Table 2: Citation and Reference Management Tools

Mendeley	Papers available in full-text? Sometimes (from author)	Profile system? Yes	Authority control? Yes	Run by publisher? Currently owned by
Google Scholar	Sometimes (if openly available on web)	Yes	Yes (can be incorrect)	Elsevier Run by Google
Web of Knowledge	Sometimes (if available in database)	No	No	Run by Reuters previously, currently Clarivate Analytics
SCOPUS	Sometimes (if available in database)	Yes	Yes	Run by Elsevier
VIVO	Sometimes (if available in database/institutional repository)	Yes	Yes	No
Expert's Gallery	Sometimes (if available in linked institutional repository)	Yes	Yes	Addition to Bepress' Digital Commons Institutional Repository system

⁵⁴ "Scopus | The Largest Database of Peer-Reviewed Literature | Elsevier"; "Web of Science - Clarivate Analytics."

Although Google is not technically a publisher, it can be listed similarly—Google Scholar is another way that many researchers access papers. All of these sites but Web of Knowledge have systems of profiles, although since their main function is not connection of these profiles, they are not included in Sugimoto's list of social media sites. However, as we have discussed, these profiles offer a handy method to access articles. In addition, these profiles are the best method of offering metrics on individual scholars. Similarly, authority control, or the differentiation of objects by use of a unique name, is a valuable tool in offering accurate metrics. Google Scholar does not do this well—a simple search for a name will reveal that their search functions similarly to a typical Google search, in that related terms and names will be included with the accurate articles. Orduna-Malea et al. noted that specifically with regard to university branding, Google Scholar was not as accurate as one could have hoped.⁵⁶ In this VIVO and Bepress, which are run by a specific institution, may triumph, simply due to the branding and institute-specific nature of the program. That being said, VIVO does not yet have a specific metric system itself (it can link out to Web of Knowledge), and it also does not have a specific database it draws on in the same way that the Experts Gallery does.

3.3: Institutional Repositories

Much as the Experts Gallery is currently linked to the Digital Commons, VIVO has strong potential to be paired with a program for an institutional repository. VIVO is associated with DSpace, a program for the building of an intuitional repository, under the umbrella company of Duraspace. Duraspace's main mission, as stated on their website, is

⁵⁶ Orduña-Malea et al., "The Lost Academic Home."

to provide long-term access to digital assets, as well as providing discoverability.⁵⁷ Although the primary aim appears to be preservation, there is also a strong emphasis on access and scholarly communication evident in the mission statement—for instance, their emphasis of discovery of digital assets as well as 'durable access', and their specific notes of collaborations with VIVO, DSpace and Fedora. Although VIVO and Duraspace have separate origins, they have partnered in order to encourage an 'open community' of researchers and scholars focused on research networking and resource discovery.⁵⁸ This organization echoes the claims of Givens et al. that a faculty profile system such as VIVO is an ideal pairing to an institutional repository, which DSpace is.⁵⁹ However, it should be noted that as of 2017 the two are still entirely separate programs, merely under the same umbrella group. Other programs for IRs include ContentDM, from OCLC, and Digital Commons, from Bepress. All institutional repository systems in the table include a version of the Dublin Core metadata schema, and all at least advertise some form of secure storage and preservation, although perhaps not to Lundell's specifications. Although all are capable of being used for institutional repositories, ContentDM specifically advertises itself as being for the digitization of library special collections.⁶⁰ ContentDM is also the only program that specifically allows access from a more open gateway site.

^{57 &}quot;About | DuraSpace."

^{58 &}quot;Short Tour: What's VIVO? - VIVO - DuraSpace Wiki."

⁵⁹ Givens, Macklin, and Mangiafico, "Faculty Profile Systems."

^{60 &}quot;CONTENTdm."

Table 3: Institutional Repository Tools

	Uploading	Specific	Metadata?	Preservation?	Linking
	of	aim of			outside of
	Materials?	software?			main site?
DSpace ⁶¹	Unclear	Institutional	Qualified	Advertise	None (could
		repository	Dublin	secure	potentially be
		(library	Core	storage and	tied to VIVO)
		use)	(QDC) ⁶²	version	
				control	
ContentDM ⁶³	Done by	Special	Dublin	Advertise	Worldcat
	professional	collections	Core	secure	Digital
				storage	Collection
					Gateway
Digital	Unclear	Institutional	Dublin	Advertise	Can link to
Commons 64		repository	Core ⁶⁵	secure	Experts
				storage	Gallery

However, White and Ohira argue that the gateway site is only as successful as it is widely used. They argue that ContentDM's gateway site is not popular or widely used, therefore ContentDM is not successfully able to connect to the wider world.⁶⁶ Dspace and Bepress' Digital Commons are perhaps the most useful institutional repositories when it comes to this outer connection, largely because of the potential for connection to a faculty profile system.

Although many of these programs function as scholarly profile systems, they in fact are multifunctional. Even sites such as ResearchGate provide PDFs of articles, allow

^{61 &}quot;About DSpace | DSpace."

^{62 &}quot;Technical Specifications | DSpace."

^{63 &}quot;CONTENTdm."

^{64 &}quot;Why Digital Commons."

⁶⁵ White and Ohira, "Creating Green Open Access to Institutional Scholarship Using Digital Commons."

⁶⁶ White and Ohira.

scholars to create profiles, and aggregate metrics based on these. Larger, institution-led programs such as Bepress and VIVO are tied to institutional repositories which store and preserve the scholarly output of that institution. In this way, Fjällbrant's assumption that one program will rise up and fulfill all of the needs of the scholarly community may not have anticipated the diverse range of needs that the scholarly community currently has.⁶⁷ The lesson of the serials crisis might indicate that in this day and age, it is best that there always be multiple tools available for use, rather than allowing one particular scholarly communication tool to dominate the market. But the fact is, the world of scholarly communications, and technology in general, is shifting so much that is difficult to anticipate what the needs of scholars might be in 10 or even 5 years. From the review of the literature and currently available tools, it seems that there are similarities to many of these tools: many include some element of social interaction in their program, as well as a way of allowing researchers to disseminate articles and acknowledge ownership of their work. This fulfills two points that Kaufer and Carley said were crucial to the success of scholarly communication tools.⁶⁸ What the tables also show, however, it is also clear that no single program includes all of the potentially relevant functions. There is despite that a focus on collaboration and combination, in a way that may provide all of the functions that Kaufer and Carley noted and more besides. However, Kaufer and Carley also wrote their work in 1993. Scholars and researchers working today may have different requirements of functions for their scholarly communication tools, as well as different needs.

⁶⁷ Fjällbrant, "Scholarly Communication - Historical Development and New Possibilities."

⁶⁸ Kaufer and Carley, Communication at a Distance.

4: Methodology

The primary goal of my research was to examine scholarly communication tools, and more specifically how scholarly profile systems are meeting or poised to meet the needs of scholars, researchers and librarians. My aim was to do qualitative research on general trends in scholarly communications tools. I sought to examine the landscape of scholarly communications, identify changes in practice, find gaps in current practice and function, and examine information from one group of professionals to learn about their experiences and how it is currently or might eventually satisfy a scholarly communication need. I determined that the best people to assist in this assessment are the academic institutions that use and work with VIVO. VIVO was most convenient for my needs because it had both an easily accessible listsery of participants and users, and it so happened that the yearly conference on VIVO was within easy driving distance. My general questions were not whether they prefer one program over another, but whether the program met their stated goals and how. More broadly, I wanted to know their thoughts on the program as it might serve to fill the established 'gap' in scholarly communications, using VIVO as an example and possibly a predictor of these trends. I did not wish to conduct a quantitative assessment of the VIVO program..

My sample size was rather small. Out of approximately 100 institutional users of VIVO, I sought to interview people from between three and ten organizations. I also attempted to interview people at a variety of different institutions. I wanted to identify what trends or differences might affect an institution's policy and installation of

a scholarly profile system. In addition, other programs operate VIVO as a closed system, available only for their university faculty, which is a very different use of the program. I particularly wanted to look at institution which was not a university, in order to assess whether scholarly communications trends were different outside of universities. I did, however, restrict my interviews to U.S. Institutions. I believe that different countries might have different variables regarding scholarly communications that I would not aware of and that could potentially have influenced results.

I focused primarily on VIVO users simply out of convenience of first their listserv and then their conference, although I hope to apply the lessons learned more broadly, to scholarly profile systems as a whole. There were three themes in the interview questions. I asked about the implementation of the scholarly profile system, such as important factors and other scholarly communication tools the institution employed. I then asked about the actualization of the profile system, such as whether it was being seen to meet needs and how involved faculty members were. I then asked how the respondents felt that the scholarly profile system fit into institutional goals for scholarly communication, and whether they thought it fit into broader scholarly communication themes. There were two recruiting methods used: A Listserv of institutions interested in or maintaining a VIVO program, and the VIVO Conference in Durham.⁶⁹ I determined the listserv to be a method to reach a large number of users of a scholarly profile system, albeit a specific one. I recruited respondents in two different rounds of emails sent to the VIVO listserv, one in March and the other in May. In addition, I recruited one non-VIVO user through

⁶⁹ The VIVO Conference was held at Duke University June 6-8, 2018, and sponsored by Duke University, Texas A&M University and George Washington University, as well as Clarivate Analytics, Digital Science, Elsevier and Crossref.

professional connections. I did not identify particular positions or responsibilities for recruitment, as different institutions had very different setups of who was in control of the scholarly profile system, but merely sought to speak to the people who were most involved in the creation and adoption of their institution's scholarly profile system. In addition to recruitment through emails, I attended the VIVO Conference in Durham, North Carolina that was held in June. In addition to conducting two interviews at the conference, there were a number of panels and discussions which informed my understanding of the VIVO program and other scholarly profile systems.

The interview process was arranged primarily for the greatest convenience of the respondents. In-person interviews, when possible, were preferred. Otherwise interviews were conducted through phone or video calls, according to the preference of the respondent. When possible, the interviews were recorded, although respondents were allowed to opt out and one interview could not be recorded due to technological difficulties. These recordings were then transcribed, supplementing notes taken contemporaneously. All of the information was then coded and analyzed. The interviews were ten questions, with follow-up questions when appropriate.

During the process of recruiting and interviewing respondents, I learned about the VIVO Conference taking place in Durham in early June. Several members of the VIVO listserv suggested that I attend, and I quickly saw the logic in this. The conference allowed me to recruit and interview more people than my emails had managed to recruit. It also gave me a further depth of understanding about the VIVO program and scholarly profile systems as a whole. The School of Information and Library Science at the University of Chapel Hill kindly paid the registration fee for me to attend, on the

understanding that it would be an opportunity for research. This study was approved by the University of North Carolina at Chapel Hill Institutional Review Board.

5: Results

I interviewed five people from five different institutions. Four were recruited via the VIVO Listserv, one through personal connections. Three were interviewed prior to the VIVO Conference, while I conducted two interviews during the conference. In addition to the information in the interviews, I also gained information from the conference sessions that I attended.

Table 4: Characteristics of Participants Institutions

Participant ID	101	102	103	201	202
Number					
Type of institution	Governmental	Academic	Academic	Academic	Academic
		(private)	(private)	(public)	(public)
Number of people	771 research fellows	7,000 students, 500 faculty	15,000 students, 3,500 faculty	55,000 students, 5,000 faculty	36,000 students, 2,000 faculty
Research Designation (R1, R2, R3)	N/A		R1	R1	R1
Program used	VIVO (local use only)	Bepress	VIVO	VIVO	Created own
Other scholarly communication tools	Database of scholarly publications	Institutiona l repository (not yet public)	Institutiona I repository linked to SPS, other tools	Institutiona l repository	Institutiona 1 repository

The respondents comprised a diverse group of institutions. Of the five, three used VIVO for their scholarly profile system, while one used Bepress. One respondent had

created their own program for the scholarly profile system at their institution, but then had become part of a broader, national scholarly communications network which used VIVO. Of the three who used VIVO, one used it locally, with only affiliates of their institution able to access it or even see it. Four of the respondents belonged to academic universities, the other respondent worked for a government entity. Of the four universities, two were private universities and two public. Three of these are classified as 'R1' universities, meaning that they are acknowledged to have a high level of research activity that their faculty and students engage in. These basic statistics proved useful in further analyzing the data received from interviews, and helped me distinguish themes. Although I interviewed people at a variety of institutions, there were four themes which occurred during the interviews, which were supplemented by findings from conference panels. The first was that the amount of effort that an administration decided to employ was crucial, as was the amount of information easily on hand to be used by a scholarly profile system. There was an additional understanding that this effort would be beneficial to faculty members, and to the greater scholarly community as a whole. And finally, everyone I interviewed affirmed a commitment to openness and the free spread of information.

5.1 Administrative/institutional Involvement

There were several questions in the interviews that pointed to institutional involvement with scholarly profile systems. I asked respondents why they decided they needed a scholarly profile system, at what point the decision was made to implement a profile system, and what important factors were in choosing one. Questions about

whether a scholarly profile system had met specific needs and how it fit into institutional goals regarding scholarly communication were also relevant. The interviews pointed to two trends: that the institutions that had been using VIVO for a longer period of time tended to have more complex and innovative systems, and that these institutions also tended to be ones where there was a large administrative focus on faculty research. I interviewed two university employees who had been involved in the VIVO program at the time it was an NIH grant or shortly after, and it appeared from interviews that these institutions had a more complex system. It's unsurprising that these schools were more advanced in their use of VIVO. These schools are the ones which have the funding to propel a project like a scholarly profile system, and which have the impetus to do so.

The impression from my interviews was that STEM programs at institutions provide more impetus than the arts and Humanities for the implementation of a scholarly profile system. Respondent 102 stated that their university decided to adopt a scholarly profile system after being asked to do so by a professor in their pharmacy school. Respondent 202 mentioned that the dental school at their university used their scholarly profile system to help achieve accreditation. Even Respondent 103 noted that the medical school at their university had an existing scholarly profile system before there was a thought to have a university-wide profile system. In short, schools which have a focus in the hard sciences and STEM seem to feel a greater need for scholarly profile systems (or scholarly communication innovations) than those which are more humanities-based. At the VIVO Conference Warren Kibbe spoke about the speed of research within the sciences, and the need to find a better way to communicate research and data. These schools with focus on science and research might naturally want to find ways to spread

and communicate research more effectively. But the amount of effort and funding required to build and maintain a scholarly profile system might make it difficult for schools without the funding (or the research to justify funds) to maintain a program on the level of these universities.

The need for institutional support and funding was something that became strongly apparent in one interview. Respondent 202 stated that their institution had been among the first in the nation to notice the need for a scholarly profile system and had at first had success in building one. However, after a change in administration the project was given far less priority, and the respondent described its current state as their 'pet project'. When I asked whether it might ever make a comeback, they indicated that "whether the profile system grew or changed was largely in the hands of the administration." The respondent implied that, as with many aspects of any large institution, what is given priority and funding depends on who is willing to advocate for it. However, Respondent 201 felt strongly that a scholarly profile system was an advantage for any institution. Besides the potential matter of prestige, or advertisement, they said that the data aggregated by a scholarly profile system is incredibly helpful to a university, and unlikely to be collected anywhere else. They described the information gathered by the profile system as allowing a university to 'make itself better'. They also told me that their university learned that they had a scholarly output of 7,000 research articles a year after looking at metrics generated by the profile system. Additionally, they described how the university had used precise data gathered from the profile system to identify ways that faculty output could be strengthened. This data, the respondent said, allowed administrative officials to make precise judgments based on research areas that

they wanted to strengthen, and to encourage faculty who had complementary interests to work together. The importance of metrics and data from a scholarly profile system was echoed by Respondent 101, who mentioned the usefulness of having a 'registry' of scholars affiliated with their institution. Respondent 101 belongs to a governmental institution with a loose network of affiliated researchers, and having a place to store data about these researchers and be able to aggregate general statistics is very helpful for them.

5.2 Existing Data

One question I asked, about other programs connected with the scholarly profile system, brought in a wide variety of answers and shed light on other aspects of an institution. However, one factor in the ease of setting up a scholarly profile system seemed to be the extent to which the institution had documented or shown an interest in scholarly communications prior to setting one up. The reason for this is simple: this sort of program needs a large amount of data input in order to be useful. The institutions that had data already in a similar system or otherwise easily transferable seemed to be at an advantage in setting up a scholarly profile system. Three people that were interviewed had three different ways of collating research output. Respondent 102, whose institution currently has a scholarly profile system in beta mode, only collected data from faculty in a yearly print magazine and now via faculty CVs. Another, Respondent 101, had already been keeping a database of scholarly output, which they admitted was still their main method of tracking it. That being said, the respondent said they had harvested all of the information from this database and placed it into their profile system. In this way they

had a far easier time populating their profile system than the first university, which is still struggling to manually enter data. However, Respondent 103 had an even easier time setting up their scholarly profile system. When the project lead was tasked with setting up a university-wide profile system, it so happened that two schools within the university, one of which was the medical school, already had working profile systems. The project lead simply incorporated this data into one large system and scraped additional data from other sources. This respondent also told me that they had tapped into a database kept by the Human Resources department of the university to quickly and easily populate information such as title and department. This was also brought up in the VIVO Conference as a sound method of filling out profiles.

Although four out of five respondents answered that they did have an institutional repository, and one had a program in beta mode, the connection between an institutional repository and a scholarly profile system seems less than anticipated. Respondent 202 described the usage of an Institutional Repository at his institution as 'spotty', whereas Respondent 201 stressed to me that an institutional repository had no relevance to a scholarly profile system. This was largely, this respondent said, because very little scholarly work ended up in the average institutional repository, although the respondent seemed to think that openness in general was a positive. Respondent 102 had not yet populated an institutional repository. They wished to, but had several worries about the realities of one, including potential copyright violations and the difficulty of getting faculty to submit to one.

At the VIVO Conference Damaris Murry and Paolo Mangiafico of Duke
University described how they had linked the institutional repository and VIVO together,

so that when a professor added or approved a citation they were also invited to submit a 'prepub' PDF, or vice versa. 70 This seemed to be a way to both support the scholarly profile system while also encouraging professors to submit more work to an institutional repository. However, in this vein, Duke also demonstrated during this same presentation that their VIVO system required a large number of other programs to make it run with the speed, success and connectivity that it had. Murry and Mangiafico noted that they had incorporated a tool called Elements to search the web for relevant citations and 'scrape' them from these sources to be used in the scholarly profile system. ⁷¹ There was the institutional repository and the program that linked it to the profile system as well. Underlying all of this was yet another program which allowed these to function in such a way that these uploads or changes could be done in minutes rather than hours. Although within the context of the presentation it seemed to be a brilliant setup, it was also one that seemed to require time, effort and coding skills. One of the slides they showed was simply an image of a web of all of the different programs that they utilized, in order to give their scholarly profile system the functionality desired of it. In addition, the Elements program was scraping data from publisher-owned databases such as SCOPUS, PubMed and Web of Knowledge. Although it seems that many universities have a subscription to at least one of these, they might not have access to all of them, or even the one with their researcher's data in it. Again, the amount of time, resources and funds that

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⁷⁰ Damaris Murry and Paolo Mangiafico, "Improving Integration: Elements, DSpace, and VIVO at Duke University."

⁷¹ Elements is described as "an online service provided by Duke Libraries to help Duke faculty and researchers document and manage their publications history for their own needs and to make publications information consistently available for use in professional profiles." Further information can be found at https://scholarworks.duke.edu/elements/

Duke was able to pour into their scholarly profile system might not be possible for a smaller, public university.

5.3 Faculty Involvement and Participation

One interesting constant across interviews and even the VIVO Conference was in how these institutions viewed the importance of faculty involvement in the profile system—specifically, the importance of faculty going in and setting up their own profiles. One interview question specifically asked about faculty participation in the scholarly profile system. Although four respondents indicated that faculty buy-in was important, they also saw faculty as recipients of, rather than active participants in, a scholarly profile system. Respondent 201 stated that what faculty wanted from a program like a profile system was to 'set it and forget it'—to have some nominal say in their profile but then to otherwise not have to enter citations or update their profile. Respondent 103 said that their institution tried to encourage faculty to interact with their profile, even if just to add a photograph to it, but that as a general rule the system was designed to be updated and managed by computers rather than by the faculty. They also added that it was and continued to be a challenge to get faculty members involved and said it had taken a while to even get 'on the radar' of most of them. Respondent 101 stated that perhaps 5% of the authors listed in their VIVO program had interacted in any way with it but told me that this was due more to lack of knowledge than to apathy. Respondent 102 thought that incentivizing faculty participation could be a positive thing for their institution, specifically noting it could help grow their institutional repository, but the respondent did not expect that the faculty would be involved in specifics.

One conference presentation by Texas A&M University was on ways to encourage faculty interaction with their profiles.⁷² The primary way that they encouraged this was through marketing, but also through the implementation of a system where citations scraped from online sources required confirmation by a faculty member before they were added into their VIVO profile. This seemed to be a very tidy way to push faculty into interacting further with their profiles and taking some responsibility for them as well. However, this inadvertently underscores a point: this is a superficial interaction, unnecessary and potentially even unhelpful. Without these artificial pushes there is little impetus for faculty members to interact with, let alone take an interest in, a scholarly profile system at their institution. Respondent 201 mentioned that VIVO and other profile systems had yet to add features to make the profiles useful for faculty—suggestions they had were adding a way to search for potential research collaborators. Although Lamont Cannon and Huda Khan led a presentation about user needs and user feedback at the VIVO Conference, it was short, largely a summation of different approaches, and the general consensus seemed to be that there needed to be more user experience testing within VIVO users.⁷³

Ultimately, only one respondent shared that they had tried to solicit faculty feedback and suggest moderate engagement. The rest of the respondents had no real expectation of faculty involvement or participation in their scholarly profile system. Respondent 102 described the faculty relationship to their profile system as one of

⁷² Dong Joon Lee et al., "Engaging Faculty with Their Profiles in Scholars@TAMU."

⁷³ Lamont Cannon et al., "User Perceptions, Feedback, and Stories: Potential Pathways for Exploring User Needs."

'convenience'—they felt that faculty had no desire for any real involvement in the system so long as their basic needs for it were being met.

5.4 Scholarly Communication Trends

In addition to the question about faculty interaction with a scholarly profile system, the last two interview questions dealt with the topic of trends in scholarly communications—I asked both how these fell into institutional goals, and what trends they saw in the wider world of scholarly communication. Every respondent felt that openness was a large part of what a scholarly profile system did, and that this was a positive trend within scholarly communications as a whole. Respondent 201 particularly stressed a need for openness in all parts of scholarly communications. There were several different ways that respondents described the advantages of openness and the ways that scholarly profile systems facilitated openness. One way that Respondent 103 mentioned that they promoted openness at their institution was by using open source content and programs (VIVO happens to be open source). They added that open source was an amazing phenomenon that fit into a greater institute-wide policy of openness. Respondent 101 pointed out that there was greater emphasis placed on open source and open data access by funding programs, particularly large grant-giving institutions, as a way of getting a 'return on investment'. This respondent felt that their scholarly profile system was partially a way for their researchers to demonstrate on good faith that their data and research would be available in a more open format. Yet another respondent, 201, identified the concept of 'ownership' as a central one in further scholarly communication exploration. The question of who owns a paper or research data, they explained, was a

central question when considering openness—this was in the context of restrictions placed on the use or sharing of data by scholarly journals.

In the context of open source, data sharing was also listed as being important to both the general trends of scholarly communication and the purpose of the scholarly profile system. Respondent 103 said that they saw a great deal of promise in the scholarly profile system as a method for sharing research data. They added that structuring data within such a system made it more shareable, and thus more useable. Respondent 201 identified the notion of 'fair data principles' and data sharing in general as a key trend in scholarly communications, which they believed a scholarly profile system could at least support. This was also a key topic at the VIVO conference: The Kibbe Keynote address focused on how the medical community had shifted in the past 20 years from having to search out data to having an incredible amount of data readily available—he pointed out that devices such as Fitbits and Apple Watches were poised to grant a massive amount of data to researchers.⁷⁴ But he also pointed out that current systems of data archiving, communication and sharing were not sufficient to deal with this influx of data and the corresponding research. The current emphasis of VIVO and data sharing in general has been focused on the scientific community However, Respondent 102 specifically noted that a scholarly profile system could be adapted to host digital humanities projects, which is a different form of data and scholarship than has previously been explored. This respondent noted that the scholarly profile system might be the best possible avenue to host digital humanities projects. Respondent 202 agreed, stating that they believed the scholarly profile system presented an opportunity to shift away from traditional notions

⁷⁴ Warren Kibbe, "Kibbe Keynote."

of scholarship. Still, the general understanding is that there is a greater push for data sharing, and that there needs to be a way of doing this efficiently and responsibly.

One final trend that two respondents, 102 and 202, noted was the potential of a scholarly profile system to expand the definition of who was a 'scholar' or 'researcher'. This is not just in the context of the digital humanities, but rather prodding towards a reexamination of scholarly communication outside of the context of traditional scholarly publishing. Respondent 202 said that a scholarly communication trend they had seen was a move away from the notion of an academic scholar towards a broader understanding of researchers and investigators. This, they said, would enrich the sources of data that a scholarly profile system would receive, and make a wider selection of data available. Respondent 101 pointed out the potential of the general public to see and use a scholarly profile system, rather than keeping it within an exclusively academic context. There was also a presentation at the VIVO Conference about moving from a concept of 'research profiling' in a scholarly profile system to 'expertise profiling'. This may also expand the use of scholarly profile systems from what one respondent described as a more 'sciencespecific' program. However, Respondent 202 mentioned that profiles for researchers in the Humanities might be needed less or needed differently—they noted that the expressions of scholarship are different in the Humanities, with less emphasis on articles and more on monographs, performances, and other more creative works. This respondent also mentioned the 'disciplinary isolation' that different academic communities are prone to fall into, where identities are constructed and restricted through sometimes arbitrary boundaries. This circles back to the previous notion of how a scholarly profile system

could support efforts at interdisciplinary research and help researchers find co-authors with complementary skills and research experience.

In all, these five interviews illustrate the advantages that a scholarly profile system grants to institutions, as well as the particular strengths that such a program brings. The VIVO conference showcased even greater potential for scholarly profile systems—from everything to recording metadata to assisting with cataloging work to facilitating the application of collected data. However, these interviews also show that there are several significant hurdles that any scholarly profile system will have to solve in order to reach their full potential.

6: Discussion

As was illustrated in my analysis, there were three major themes that were expressed during my interviews with professionals dealing with scholarly profile systems. All interviews discussed the role of the academic institution in the creation and continuation of a scholarly profile system, the role of faculty members, and the greater themes of scholarly communication that were enabled through one. However, all of these also illustrated issues that any scholarly profile system will have to engage with in order to become, as Fjällbrant stated, a tool capable of reinvigorating the field of scholarly communications.⁷⁵

6.1 Faculty Interaction and User Feedback

The first problem is already identified as such, according to the VIVO Conference presentation titled 'User Perceptions, Feedback and Stories'. ⁷⁶ In this presentation six scholarly communications researchers described efforts they had taken to solicit feedback from users for their respective programs, and what issues had been identified. This presentation, combined with respondents' comments about faculty participation, seem to indicate a simple fact: although the people instituting scholarly profile systems assume

⁷⁵ Fjällbrant, "Scholarly Communication - Historical Development and New Possibilities."

⁷⁶ Lamont Cannon et al., "User Perceptions, Feedback, and Stories: Potential Pathways for Exploring User Needs."

that there is intrinsic value for faculty, there has been no research done on what sort of value is generated for faculty by a scholarly profile system, or even whether there is value generated. It seemed to be the prevailing attitude within the conference, despite the presentations which attempted to showcase the importance of faculty participation and feedback, that there is an intrinsic good in a faculty profile system. Respondent 201 claimed that up to 70% of the faculty at their institution used ResearchGate, which to them indicated a need for an intuitional scholarly profile system. However, even if that is true, the continuing popularity of ResearchGate and the seeming reluctance of faculty to contribute to or interact with a scholarly profile system, as reported by respondents, might indicate that there is a more significant gap between how useful administrators may think the product is and how useful faculty feel that it is. It is also possible that faculty feel that ResearchGate is sufficient and that they don't want to duplicate the effort required to make one profile over and over again. Respondent 201 also noted, in examining the popularity of ResearchGate, that there were factors that VIVO could not provide—they pointed to the openness of ResearchGate and the ability to request and share research articles as a feature that faculty members might find attractive. In any case, there has been little research done on the subject.

The presentation by Cannon et al. at the VIVO Conference has certainly taken steps in the right direction, regarding collecting user feedback. But the presenters also noted that many of these feedback instances were at conferences or otherwise in situations where deep discussion was difficult and the feedback was lacking the context of use. The theme of the presentation was that there was a need for user experience testing with scholarly profile systems, and encouraged other researchers to do more in-

depth studies. Cullen and Chawmer may provide a model for user experience testing: their study of institutional repositories and their usefulness to faculty not only shone light on short-term solutions that their university could implement, but also showed that choices made by the institution were limiting the participation of faculty members in an institutional repository.⁷⁷ An in-depth survey of faculty relationships to scholarly profile systems, especially if it also takes into account participation with sites such as ResearchGate and Google Scholar, could provide useful insights for anyone interested in faculty interaction with scholarly profile systems.

However, there is a question to be asked first, and that is the extent to which a scholarly profile system is truly meant for faculty use, or whether the greatest benefit is in fact to the administration of a particular institute. As my interviews showed, although faculty tended to have little involvement with a scholarly profile system, the administration generally saw it as very useful. The collection of detailed metadata about scholarly output, metrics and other statistics is very useful for any academic administration. Thus, it can be argued that scholarly profile systems have become more a tool for administrators, who can use this detailed metadata to report on scholarly output or even learn ways to increase it, than a tool for the faculty. Even if there is potential use for both faculty and the academic administration, the program likely has differing uses for both. The project lead or designer will have to determine whether to attempt to accommodate both faculty and the administration, which might mean accommodating divergent needs.

⁷⁷ Cullen and Chawner, "Institutional Repositories, Open Access, and Scholarly Communication."

Cannon et al.'s presentation also emphasized that there will be no one-size-fits-all solution, but that the needs of these differing groups will also vary depending on the region, institution or even country. One of the presenters was from the Technische Information bibliothek, or the German National Library of Science and Technology. He pointed out that the scholarly landscape of Europe is different than that of the United States—there are different requirements for grants, for instance. In the TIB's implementation of VIVO they not only had to accommodate user needs, they also had to deal with their scholarly profile system's place in a landscape that looked different from those in the United States. It is also clear from my interviews that different institutions had different needs, both for faculty and for administration. The university which was working on expanding the STEM programs that were offered had different needs than the R1 university which was a leader in the medical field. Any examination of user experience will help all scholarly profile systems gain a greater understanding of how their program can work best—but one large overarching survey should also be tempered by institution-wide surveys and attempts to meet the needs of their own scholars and administration.

6.2 Administrative Differences

The note on individual differences between institutions leads neatly into the second major finding: that there was variability in the way that different institutions were able to implement a scholarly profile system and the success of this system. This variance is driven partially by how long a profile system has been used, or other issues such as administrative support or previous iterations of a system of collecting scholastic output.

But there also seems to be a significant overriding factor, and that is the allotment of resources. Respondent 103 had more resources to devote to a scholarly profile system and therefore had one that was measuredly stronger. Their institution had more available information, more programs to aid use and increase usefulness, teams of developers and programmers working on their program, and the resources to invite faculty to monthly lunches to solicit input about further improvements. In contrast, Respondent 102's institution had one library staff member and one student assistant both working part time on the scholarly profile system. It was not that this profile system was less successful in its fundamental mission, but it had far fewer of the add-on programs and details than Respondent 103's university. The two profile systems looked very different.

Specifically speaking of VIVO, the university that respondent 102 belonged to had acquired a trial of VIVO before settling on their current program. But for this university, VIVO was not the right fit—although it was open source and therefore free, the program leader found that VIVO had far too steep a learning curve to be feasible. The VIVO team is, to their credit, aware of the issue and working to correct it. At the VIVO Conference there was one three-hour session titled 'Project Evolution' which was focused on a project to make the program more user-friendly. But the Project Evolution team seemed to be focusing on issues specific to programmers, without examining the usability and ease of the entire program. One can argue that the learning curve is a necessary difficulty in order to have a program that is as responsive, customizable and informative as VIVO is. But it is also a hardship for smaller institutions, with less

⁷⁸ Richard Outten, Alex Viggio, and Paul Albert, "VIVO Product Evolution: Exploring New Technologies."

resources, to grapple with. This is a common issue for any large system—expertise and experience often correspond to the degree that customization and expansion is possible. Any large company or program must know that and provide different 'levels' of entry depending on the institution they know they are dealing with. One thing that VIVO might consider doing is offering some level of tech support or tutorials for institutions who are lacking in someone with the appropriate technical knowledge, but still interested in using this program.

But the issue is not just that one individual program is difficult to use, or that some universities have more money to throw at a program like a scholarly profile system. It is that these issues essentially function as gatekeepers, creating barriers that some institutions are forced to grapple with or give up. Every single one of my respondents pointed out the importance of openness to further scholarly communications advances were they to take a close look at these gatekeeping issues, they would likely agree that these act as direct barriers to the openness they wished for. If a scholarly profile system can only be as effective as it promises to be for institutions that have access to expensive databases, or are able to purchase ancillary programs to maximize effectiveness or add usefulness, then there is a fundamental issue of access. Hopefully the response is to establish more groups like the Project Evolution group, which is attempting to make access to the VIVO product easier. ⁷⁹ However, the focus should be on how to improve access and establishment of scholarly profile systems that is not predicated on the amount of resources an institution can bring to the table, but rather on a dedication to openness in a way that allows institutions which are not as endowed to still implement a scholarly

⁷⁹ Richard Outten, Alex Viggio, and Paul Albert.

profile system. The advantages of that will not only fulfill the goals of the scholarly profile system to a greater degree, it will advance scholarly communications as a whole.

6.3 Advancement of Scholarly Communications

As a result of conducting this investigation, I now understand that the scholarly profile system is not simply an addendum to an existing process of scholarly communications, but that it can also possibly serve as the foundation of a new process of scholarly communications. In short, it seems that many of the creators of scholarly profile systems feel that these programs, as Fjällbrant believed, will rise to fill in the gap that currently exists in scholarly communications, and will replace the scholarly journal as the main method of scholarly communication.⁸⁰ Examining the fit of the scholarly profile system in the context of Kaufer and Carley's Communication at a Distance, it has potential.81 Kaufer and Carley determined that a scholarly communication system had four needs: acknowledgement of ownership of ideas, societal recognition of authorship, the ability to allow someone to claim a discovery, and the creation of an accredited community. The scholarly profile system allows for ownership of ideas, authorship, and claiming of a discovery, and the system is in the process of establishing an accredited community. Although not all of the markers identified by Kaufer and Carley have been reached, the scholarly profile system seems well on its way. Were Fjällbrant writing her article today, she might express that the scholarly communication system has the ability to fill the gap she identified twenty years ago.

⁸⁰ Fjällbrant, "Scholarly Communication - Historical Development and New Possibilities."

⁸¹ Kaufer and Carley, Communication at a Distance.

However, in fulfilling this goal, the implementers of scholarly profile systems should question the extent to which their programs seem to still be reliant on more traditional scholarly publishing. As mentioned earlier, most scholarly profile systems rely on publishing databases to produce citations. Despite the potential addition of an institutional repository, these programs are not necessarily promoting open access articles and journals. Additionally, the notion of metrics that administrators find so compelling about scholarly profile systems adheres to current notions of what is a scholar, what is research, and ultimately reinforces existing hierarchies and classifications. Although there has been discussion about how scholarly profile systems might free researchers from the tradition of scholarly publishing, the meshing of profile systems with metrics does the opposite. Metrics, as discussed earlier, are generally based on a notion of ranking of journals, and an application of worth to scholarly publishing that is then made to correspond with stature within the academic community. Although the goal of replacing the scholarly journal is a noble one, it may require that scholarly profile systems reevaluate their methods and tools and question the ways in which they are overthrowing or acquiescing to the role of scholarly journals.

But, as Cullen and Chawner noted, the goal of their university to encourage open access and depositing in the institutional repository failed in the face of the greater structure of the university.⁸² As long as expensive and high profile scholarly journals are given more scholarly worth than open access journals, or as long as the process of producing an academic article is given the weight it is in academia, it is unlikely that

⁸² Cullen and Chawner, "Institutional Repositories, Open Access, and Scholarly Communication."

academics will change their behavior to shift the methods of scholarly communications. There is, as the VIVO Conference displayed, a shift away from the research paper. There is a push towards the sharing of data sets, a trend towards collaboration and interdisciplinary work. But it will take a long while before the research paper truly loses its eminence in the scholarly community. It also seems that much of this work will have to be done, not by proponents of scholarly communications, but by faculty members and those directly involved in academia. The scholarly profile system has potential to be a new path forward for scholarly communications, but only if academia grapples with the basic idea of moving forward in terms of scholarly communications.

7. Conclusion

Some of the issues outlined in my discussion section have no easy answer—the structure of academia is not likely to change at the whim of a graduate student. For others, there are already minds hard at work. The VIVO Project Evolution Team is working to make the introduction of an institution to scholarly profile systems less daunting, and Bepress and Pure are designed to be easier to access. For some issues, however, there is a call for further research. More work needs to be done on examining the role of faculty members in a scholarly profile system, and what precisely it is that they need. Thought also needs to be given as to how to balance the potentially divergent needs of faculty and administrative powers within an institution. There needs to be a further discussion regarding the amount of resources required to successfully launch and maintain one—and whether it is prohibitive enough that it amounts to restriction of access, and if so how to fix this.

These general questions of access, design and the changing world of scholarly communications are not just directed at VIVO—or even just scholarly profile systems. Every branch of technology, every program currently working, needs to be asking and answering these questions—who uses the product, who is unable to use the product, and what do we want the future use of this product to look like. That being said, the world of scholarly communications is an excellent place to begin having these conversations. After all, as the old saying goes, knowledge is power. The extent to which scholarship is shared or restricted is a question that extends far beyond the world of academia and can work to

dismantle or enable the power structures present in our societies. Scholarly profile systems are systems designed to bring likeminded people together, enable diversity of thought, and allow knowledge to be shared to a greater extent than it currently is. If these systems are to continue with these aims in mind, they may find they have impressive results within the world of scholarly communications, or in the wider world.

Appendix One: Interview Questions

- Why did you decide you needed a scholarly profile system? (a scholarly profile
 system is here defined as a point of access for scholarly communication, which
 systems as those which collect and store structured data about faculty
 publications, research and scholarly activities)
- What other tools for scholarly communication and research does your university/program employ? For instance, do they also have an institutional repository?
- At what point was the decision made to start a scholarly profile system? Who came up with the idea—was it a specific department, or a specific person?
- What were important factors to you in choosing to implement a scholarly profile system (meets need, price, priority on open access, etc.) Were there reasons you chose the tool that you use now? What were they?
- When did your institution start using a scholarly profile system? How long did it take to implement?
- How well has the scholarly profile system so far met your needs? Are there ways
 in which it has not performed as expected? Are there ways in which it has
 exceeded expectations?
- How involved are faculty members? (1-5 scale, not at all to very involved). In what ways do they contribute to the scholarly profile system?
- What are the ways the scholarly profile system fits into your institutions goals regarding scholarly communications?

- How do you think the concept of a scholarly profile system fits into the general trends you see within the field of scholarly communications? Or does it, in your opinion?
- is there anything else you'd like to share with me about your institutions involvement with /provision of scholarly communication tools?

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